



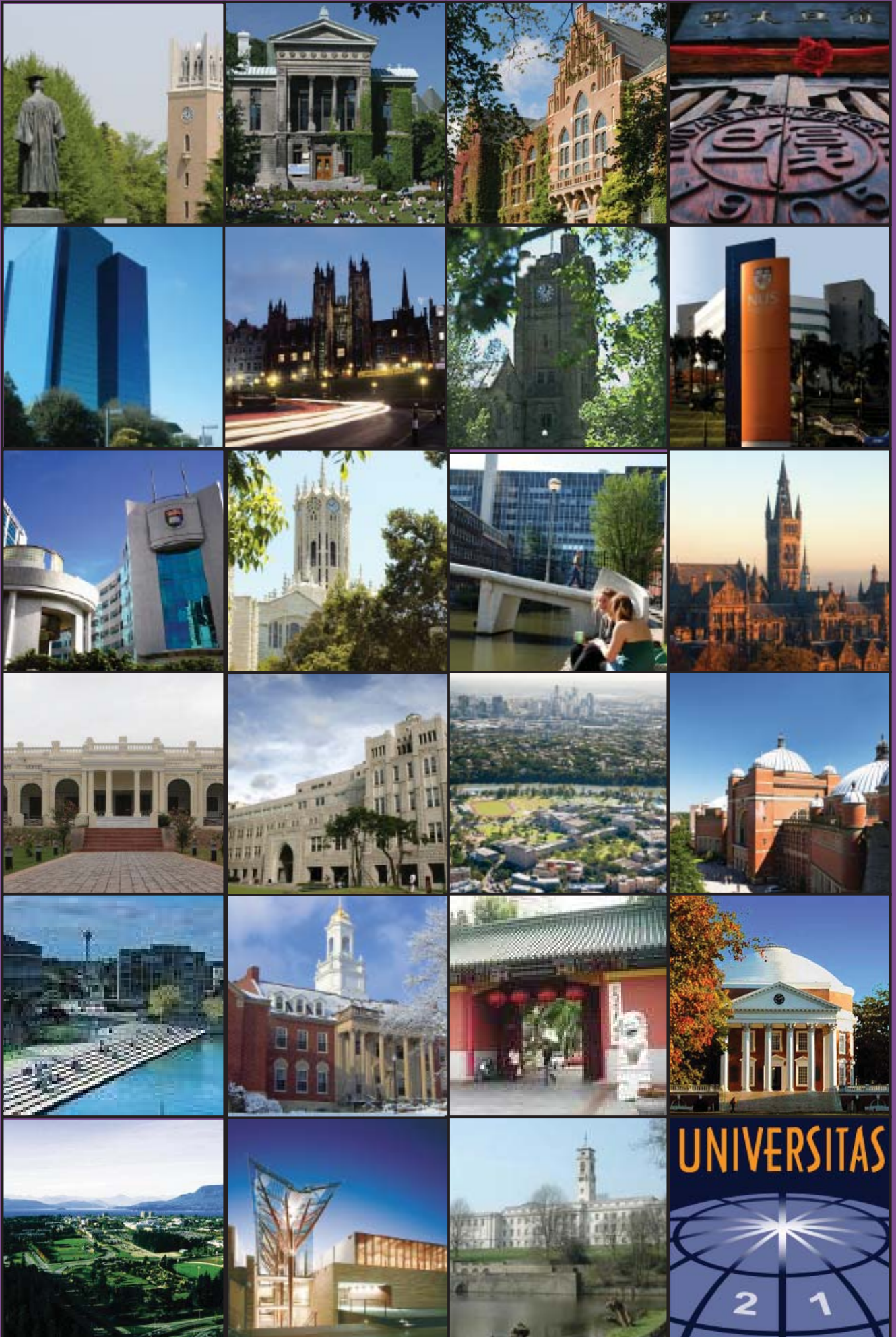
UNIVERSITAS



The leading global network
of research universities
for the 21st century

Vision and Aims

June 2011



Mapping out the future

As a network of some of the world's major universities, it is important that we have a clear view of where we are going and what value we add to our members. This document sets out this strategy, endorsed by members during 2011 as a map for *Universitas 21* over the medium term.

Since our foundation in 1997, we have sought to widen the choices available to students through mobility, summer schools and innovative curriculum design. We aim to foster global citizens of the future both within our student body and among our staff, particularly those at the beginning of their careers. We seek to prepare them to live and work confidently in a changed and changing world. We realise the benefits of research-inspired learning and teaching in a more mobile world.

We also seek to prepare our institutions for change by sharing experiences and learning, by collaborating around the world and by identifying future challenges and embracing them.

By refining our strategic aims, we have placed ourselves on the correct road for the future.

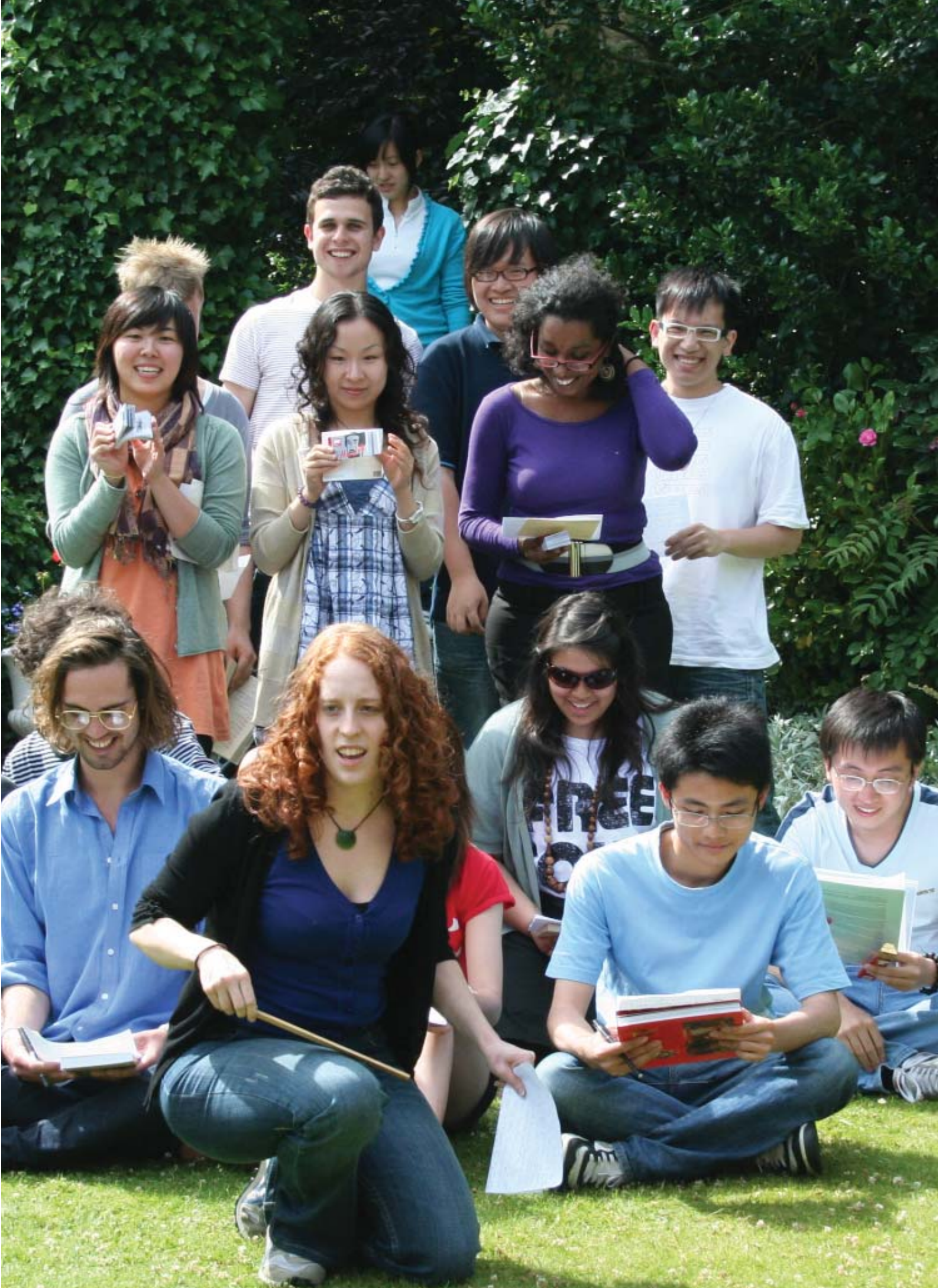
Universitas 21: The leading global network working together to foster global citizenship through research-inspired teaching and learning for our students and staff, and wider society.



Universitas 21 Presidents, Vice-Chancellors and Senior Staff at the 2011 AGM in Sydney

network of research-intensive universities,
citizenship and institutional innovation
and learning, student mobility, connecting
advocacy for internationalisation.





Students enjoying the Summer School

For students, faculty and staff

- We will inspire a *global perspective* among our students by actively promoting and facilitating *mobility opportunities* such as semesters abroad, conferences and summer schools.
- We will nurture a *global outlook* and connectedness among our staff with a particular focus on *early career researchers* and potential *institutional leaders*.
- We will nurture *global citizenship* in our students through *innovative curriculum design* and best practice in learning and teaching in the research-intensive setting.
- We will strive to create a distinctive experience and resource for our students that will *prepare them for life and work* across borders, boundaries and cultures in the increasingly globalised 21st century society.



Student researchers at Tecnológico de Monterrey

For our institutions

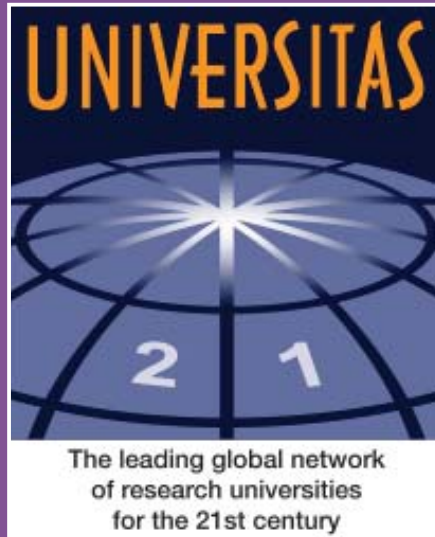
- We will harness the network's global spread to further develop our institutions by identifying *best practice* in university management, sharing experiences and *comparing different national and regional approaches* to higher education.
- We will provide a platform for member universities to establish *joint or dual degrees* and other academic collaborations.
- We will promote innovation in *research-inspired teaching* by identifying and answering challenges for education in the 21st century
- We will support the development of *global communities of learners* through the use of new technologies.



The next generation of university leaders

For higher education globally

- We will work together to *stimulate and challenge thinking* in relation to international higher education.
- We will provide a *forum for university leaders* to identify, adopt and shape innovative approaches to internationalisation
- We will strive to *optimise the wider systems* within which our individual universities operate by comparison of the educational policies, supports and practices in different countries and regions.
- We will strive to become the globally-recognised leader in internationalisation through practice, research and dissemination of our experiences to the *wider global higher education community*.
- We will scan the horizon for *new challenges and opportunities* in higher education and research that can be more effectively addressed together rather than individually.



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